

ACN 156 269 993 (Company)

## CORPORATE GOVERNANCE STATEMENT

This Corporate Governance Statement is current as at 5 September 2025 and has been approved by the Board of the Company on that date.

This Corporate Governance Statement discloses the extent to which the Company has followed the recommendations set by the ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations – 4<sup>th</sup> Edition (**Recommendations**). The Recommendations are not mandatory, however the Recommendations that have not been followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company intends to adopt in lieu of the recommendation.

The Company has adopted a new Corporate Governance Plan from 5 September 2025 which provides the written terms of reference for the Company's corporate governance duties.

Due to the current size and nature of the existing Board and the magnitude of the Company's operations, the Board does not consider that the Company will gain any benefit from individual Board committees and that its resources would be better utilised in other areas as the Board is of the strong view that at this stage the experience and skill set of the current Board is sufficient to perform these roles. Under the Company's Board Charter, the duties that would ordinarily be assigned to individual committees are currently carried out by the full Board under the written terms of reference for those committees.

The Company's Corporate Governance Plan is available on the Company's website at <a href="https://www.maronanmetals.com.au/about/corporate-governance">https://www.maronanmetals.com.au/about/corporate-governance</a>.

RECOMMENDATIONS (4TH EDITION)	COMPLY	EXPLANATION					
Principle 1: Lay solid foundations for management and overs	Principle 1: Lay solid foundations for management and oversight						
Recommendation 1.1  A listed entity should have and disclose a board charter setting out:  a) the respective roles and responsibilities of its board and management; and  b) those matters expressly reserved to the board and those delegated to management.	YES	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management.  The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy.  A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website.					
Recommendation 1.2  A listed entity should:  (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a Director; and  (a) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a Director.	YES	(a) The Company has guidelines for the appointment and selection of the Board and senior executives in its Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director. In the event of an unsatisfactory check, a Director is required to submit their resignation.					

RECOMMENDAT	TIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
			(b) Under the Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director.
	on 1.3  nould have a written agreement with each enior executive setting out the terms of their	YES	The Company's Nomination Committee Charter requires the Nomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is personally a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. A senior executive is a member of key management personnel (as defined in the Corporations Act 2001 (Cth)), other than a Director.  The Company has written agreements with each of its Directors and senior executives.
accountable di	Secretary of a listed entity should be irectly to the Board, through the Chair, on all with the proper functioning of the Board.	YES	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.
(b) through measured diversity execut		PARTIALLY	<ul> <li>(a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish, achieve and measure diversity objectives, including in respect of gender diversity. The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> <li>(b) The Board has determined that it will review the Diversity Policy and the appropriateness of adopting measurable objectives on an annual basis as part of its governance review cycle, to ensure the Company's approach remains fit for purpose as the Company grows.</li> </ul>

RECO!	MMENDATIONS (4	I <sup>TH</sup> EDITION)	COMPLY		EXPLANATION
commobject of its	encement of the rive for achieving board should be	the respective proportions of men and women on the Board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act.  the S&P / ASX 300 Index at the e reporting period, the measurable gender diversity in the composition e to have not less than 30% of its ler within a specified period.		(c)	The Company has not yet developed specific measurable objectives in relation to the diversity policy given the size of the Company. It is the Board's intention to develop measurable objectives at a time when the size of the Company and its activities warrants such a structure. The Board is currently comprised of all male directors. The Company currently has only two additional employees who are also male. The respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes) for each financial year will be disclosed in the Company's Annual Corporate Governance Statement.  "The respective proportions of men and women across the Company for the 2025 reporting period are as follows:  Board: 0% female / 100% male  Senior Executives: 0% female / 100% male  Workforce: 0% female / 100% male
	evaluating the committees are disclose for experiormance of the committee	sclose a process for periodically e performance of the Board, its nd individual Directors; and each reporting period whether a evaluation has been undertaken in with that process during or in respect	YES	(a)	The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this is set out in the Company's Corporate Governance Plan, which is available on the Company's website.  The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. The Company intends to complete performance evaluations in respect of the Board, its committees (if any) and individual Directors for each full financial year in accordance with the above process.

RECO	MMENDATIONS (4TH EDITION)	COMPLY	EXPLANATION
			A performance evaluation was undertaken in relation to the 2025 financial year.
	mmendation 1.7 ed entity should:  have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	YES	<ul> <li>(a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Company's Remuneration Committee (or, in its absence, the Board) is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non-executive Director.  The applicable processes for these evaluations can be found in the Company's Corporate Governance Plan, which is available on the Company's website.</li> <li>(b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. The Company intends to complete performance evaluations in respect of the senior executives (if any) for each financial year in accordance with the applicable processes.</li> <li>A performance evaluation was undertaken in relation to the 2025 financial year.</li> </ul>
Princi	ple 2: Structure the Board to be effective and add value	•	
Recommendation 2.1  The Board of a listed entity should:  (a) have a nomination committee which:  (i) has at least three members, a majority of whom are independent Directors; and  (ii) is chaired by an independent Director, and disclose:		PARTIALLY	(a) The Company does not have a Nomination Committee. The Company's Nomination Committee Charter provides for the creation of a Nomination Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom are independent Directors, and which must be chaired by an independent Director

RECOMMENDATIONS (4 <sup>TH</sup> E	DITION)	COMPLY	EXPLANATION
(iv) the mem  (v) as at the enumber throughon attendary meetings  (b) if it does not have address Board such the Board has the knowledge, exp	ave a nomination committee, and the processes it employs to accession issues and to ensure that be appropriate balance of skills, berience, independence and the it to discharge its duties and		(b) The Company does not have a Nomination Committee as the Board considers that the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Nomination Committee under the Nomination Committee Charter, including devoting the appropriate amount of time to discuss Board succession issues and updating the Company's Board skills matrix.
	and disclose a Board skills matrix that the Board currently has or is embership.	YES	Under the Nomination Committee Charter (in the Company's Corporate Governance Plan), the Nomination Committee (or, in its absence, the Board) is required to prepare a Board skills matrix setting out the mix of skills that the Board currently has (or is looking to achieve) and to review this at least annually to ensure the Board has an appropriate mix of skills to discharge its obligations effectively and to add value and to ensure the Board has the ability to deal with new and emerging business and governance issues.  The Company has a Board skill matrix setting out the mix of skills that the Board currently has or is looking to achieve in its membership. A copy is disclosed at Annexure 1.  The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director's relevant skills and experience are available in the Company's Annual Report and on the Company's website.
Recommendation 2.3			(a) The Board is currently comprised of:
A listed entity should disclo	ose:	YES	- Mr Simon Bird – Independent Non-Executive Chairman

RECOMMENDATIONS (4TH EDITION)	COMPLY	EXPLANATION
(a) the names of the Directors considered by the Board to be independent Directors;  (b) if a Director has an interest, position or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendations (4th Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and  (c) the length of service of each Director		<ul> <li>Mr Richard Carlton – Managing Director</li> <li>Mr Matthew Hine – Independent Non-Executive Director</li> <li>Mr Robert Rutherford – Non-Executive Director</li> <li>The Board Charter requires the disclosure of the names of Directors considered by the Board to be independent. The Company will disclose those Directors it considers to be independent in its Annual Report and on the Company's website.</li> <li>(c) Mr Bird and Mr Hine are Independent Directors. Mr Carlton is the Managing Director. Mr Rutherford acted as the Managing Director of the Company when the Company was a wholly owned subsidiary of Red Metal Limited and is Managing Director of Red Metal Limited (a substantial shareholder).</li> <li>The Board does not believe that Mr Rutherford's position with Red Metal Limited materially interferes, or might reasonably be seen to interfere, with his ability to bring an independent judgement to bear on issues before the board and act in the best interests of the Company as a whole rather than in the interests of an individual security holder or other party.</li> <li>(d) The Company's Annual Report will disclose the length of service of each Director, as at the end of each financial year.</li> </ul>
Recommendation 2.4  A majority of the Board of a listed entity should be independent Directors.	NO	The Company's Board Charter requires that, where practical, the majority of the Board should be independent.  The Board currently comprises a total of four directors, of whom only Mr Bird and Mr Hine are considered to be independent. Accordingly, 2 of the 4 Directors (50%) are independent, which does not represent a majority of the Board.

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
		The Company considers that each of the Directors possesses the skills and experience suitable for building the Company and that the current composition of the Board is adequate for the Company's current size and operations.
Recommendation 2.5  The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	YES	The Board Charter provides that, where practical, the Chair of the Board should be an independent Director and should not be the CEO/Managing Director.  Mr Bird, the Chair of the Company is an independent Director and is not the CEO/Managing Director.
Recommendation 2.6  A listed entity should have a program for inducting new Directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as Directors effectively.	YES	In accordance with the Company's Board Charter, the Nominations Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities.  The Company Secretary is responsible for facilitating inductions and professional development including receiving briefings on material developments in laws, regulations and accounting standards relevant to the Company.
Principle 3: Instil a culture of acting lawfully, ethically and re-	sponsibly	
Recommendation 3.1  A listed entity should articulate and disclose its values.	YES	<ul> <li>(a) The Company is committed to conducting all of its business activities fairly, honestly with a high level of integrity, and in compliance with all applicable laws, rules and regulations. The Board is dedicated to high ethical standards and recognises and supports the Company's commitment to compliance with these standards.</li> <li>(b) The Company's values are set out in its Code of Conduct (which forms part of the Corporate Governance Plan) and</li> </ul>
		are available on the Company's website. Employees will be given appropriate training on the Company's values and senior executives will continually reference such values.

RECO	MMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
	mmendation 3.2 ed entity should: have and disclose a code of conduct for its Directors, senior executives and employees; and ensure that the Board or a committee of the Board is informed of any material breaches of that code.	YES	<ul> <li>(a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.</li> <li>(b) The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website. Any material breaches of the Code of Conduct are reported to the Board or a committee of the Board.</li> </ul>
	mmendation 3.3 ed entity should: have and disclose a whistleblower policy; and ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy.	YES	The Company's Whistleblower Protection Policy (which forms part of the Corporate Governance Plan) is available on the Company's website. Any material breaches of the Whistleblower Protection Policy are to be reported to the Board or a committee of the Board.
	Recommendation 3.4  A listed entity should:  (a) have and disclose an anti-bribery and corruption policy; and		The Company's Anti-Bribery and Anti-Corruption Policy (which forms part of the Corporate Governance Plan) is available on the Company's website. Any material breaches of the Anti-Bribery and Anti-Corruption Policy are to be reported to the Board or a committee of the Board.
Princi	ple 4: Safeguard the integrity of corporate reports		
	mmendation 4.1 oard of a listed entity should: have an audit committee which: (i) has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and (ii) is chaired by an independent Director, who is not the Chair of the Board, and disclose:	PARTIALLY	The Company does not have an Audit and Risk Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter.  The Board will continue to assess the appropriateness of establishing a separate Audit and Risk Committee as the Company grows.

RECOM	MENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
	<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the relevant qualifications and experience of the members of the committee; and</li> <li>(v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul>		External Auditors - The Company requires external auditors to demonstrate quality and independence. The performance of the external auditor is reviewed and applications for tender of external audit services are requested as deemed appropriate, taking into consideration assessment of performance, existing value and tender costs. The Company invites the auditor or representative of the auditor to the AGM. It is BDO's policy to rotate audit engagement partners on listed companies at least every 5 years.
(b)	if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		every 5 years.
The Boo entity's from its records that the accour financic the opir	mendation 4.2  and of a listed entity should, before it approves the financial statements for a financial period, receive a CEO and CFO a declaration that the financial of the entity have been properly maintained and a financial statements comply with the appropriate atting standards and give a true and fair view of the fall position and performance of the entity and that mion has been formed on the basis of a sound system management and internal control which is operating rely.	YES	The Company has received the declarations required by Section 295A of the Corporations Act 2001 from each of the CFO and Managing Director for the 2025 financial year end.
Recommendation 4.3  A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		YES	The Board reviews all periodic corporate reports prior to release to the market. Reports are prepared by management, verified against underlying source information and approved by the Board to ensure their accuracy and integrity. Professional advice is sought where required.

RECOMMENDATIONS (4TH EDITION)	COMPLY	EXPLANATION
Principle 5: Make timely and balanced disclosure		
Recommendation 5.1  A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	YES	<ul> <li>(a) The Company's Corporate Governance Plan details the Company's Continuous Disclosure policy.</li> <li>(b) The Corporate Governance Plan, which incorporates the Continuous Disclosure policy, is available on the Company's website.</li> </ul>
Recommendation 5.2  A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	YES	Under the Company's Continuous Disclosure Policy (which forms part of the Corporate Governance Plan), all members of the Board will receive material market announcements promptly after they have been made.
Recommendation 5.3  A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	YES	All substantive investor or analyst presentations are released on the ASX Markets Announcement Platform ahead of such presentations.
Principle 6: Respect the rights of security holders		
Recommendation 6.1  A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website.
Recommendation 6.2  A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	YES	The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan.
Recommendation 6.3  A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	YES	Shareholders are encouraged to participate at all general meetings and AGMs of the Company.

RECOA	MENDA	TIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
A listed	neeting	ion 6.4 hould ensure that all substantive resolutions of security holders are decided by a poll a show of hands.	YES	All substantive resolutions at securityholder meetings are decided by a poll rather than a show of hands.
Recommendation 6.5  A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		YES	The Shareholder Communication Strategy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted.  Shareholder queries should be referred to the Company Secretary at first instance.	
Princip	le 7: Rec	ognise and manage risk		
	nmendati	ion 7.1 listed entity should:	PARTIALLY	(a) The Company does not have an Audit and Risk Committee.
(a)	have c	a committee or committees to oversee risk, of which:  has at least three members, a majority of whom are independent Directors; and is chaired by an independent Director,	TO WITH MEET	<ul> <li>(b) The Company does not have an Audit and Risk Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter.</li> <li>(c) The Board as a whole is responsible for risk oversight and considers risk management matters at scheduled Board meetings, including operational, environmental, health and safety and financial risks.</li> <li>(d) The Board will continue to assess the appropriateness of establishing a separate Audit and Risk Committee as the Company grows.</li> </ul>

RECO	MMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION	
(b)	if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework.			
Recommendation 7.2  The Board or a committee of the Board should:  (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the Board; and  (b) disclose in relation to each reporting period, whether such a review has taken place.		YES	<ul> <li>(a) The Audit and Risk Committee Charter requires that Audit and Risk Committee (or, in its absence, the Bod should, at least annually, satisfy itself that the Comparisk management framework continues to be sound of that the Company is operating with due regard to the appetite set by the Board.</li> <li>(b) The Company's Corporate Governance Plan requires Company to disclose at least annually whether suc review of the Company's risk management framework taken place. The Board reviewed the Company's management framework during the 2025 financial y and is satisfied that it continues to be sound and that Company is operating with due regard to the risk profile</li> </ul>	ny's and e risk the has risk vear the
Recor	nmendation 7.3		by the Board.  (a) The Company does not have an internal audit function	
	d entity should disclose:  if it has an internal audit function, how the function is structured and what role it performs; or  if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	PARTIALLY	(b) The Board considers that the Company is not currently size, nor are its affairs of such complexity, to justify formation of an internal audit function at this time.  Board as a whole regularly evaluates and improves effectiveness of its risk management (refer above) of internal control processes.	of a the The the
A liste expos	Recommendation 7.4  A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.		(a) The Audit and Risk Committee Charter requires the A and Risk Committee (or, in its absence, the Board) to a management to determine whether the Company any potential or apparent exposure to environment social risks and, if it does, put in place managem systems, practices and procedures to manage those risks	nssist has al or nent

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION					
		<ul> <li>(b) The Company's Corporate Governance Plan requires the Company to disclose whether it has any potential or apparent exposure to environmental or social risks and, if it does, put in place management systems, practices and procedures to manage those risk.</li> <li>(c) The Company is exposed to environmental risk and this is noted in the 2025 Annual Report in the Review of Operations. The Board considers environmental matters as part of its ongoing risk management framework.</li> <li>(d) The Company has also entered into an Emergency Response Agreement with a neighbouring mining Company for mutual support in the event of an emergency.</li> <li>(e) The Board does not believe that the Company is exposed to material social risks at this stage.</li> </ul>					
Principle 8: Remunerate fairly and responsibly							
Recommendation 8.1  The Board of a listed entity should:  (a) have a remuneration committee which:  (i) has at least three members, a majority of whom are independent Directors; and  (ii) is chaired by an independent Director, and disclose:  (iii) the charter of the committee;  (iv) the members of the committee; and  (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	PARTIALLY	<ul> <li>(a) The Company does not have a Remuneration Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Remuneration Committee under the Remuneration Committee Charter.</li> <li>(b) In doing so, the Board collectively oversees executive and director remuneration, including approving incentive arrangements, and ensuring remuneration outcomes are reasonable, transparent and aligned with shareholder interests. The Board also undertakes periodic reviews of remuneration arrangements, including benchmarking against industry peers and ASX-listed companies of a similar size and stage, to ensure remuneration remains appropriate to the Company's circumstances.</li> </ul>					

RECOMMENDATIONS (4 <sup>TH</sup> EDITION)	COMPLY	EXPLANATION
(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		
Recommendation 8.2  A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.	YES	The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration of Directors and senior executives. These policies and practices will be disclosed in the remuneration report contained in the Company's Annual Report.
Recommendation 8.3  A listed entity which has an equity-based remuneration scheme should:  (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  (b) disclose that policy or a summary of it.	YES	<ul> <li>(a) The Company has an equity-based remuneration scheme, being the Employee Incentive Securities Plan. Under this Plan, participants are not permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme.</li> <li>(b) A copy of the Employee Incentive Securities Plan is available on the Company's website as part of its Corporate Governance materials.</li> </ul>

Additional recommendations that apply only in certain cases					
Recommendation 9.1  A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.		pany does not have a director in this position and this endation is therefore not applicable.			
Recommendation 9.2  A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	•	pany is established in Australia and this endation is therefore not applicable.			
Recommendation 9.3  A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		cany is established in Australia and is not an externally disted entity and this recommendation is therefore not le.			

## ANNEXURE A – BOARD SKILLS MATRIX

The Board has identified the following key skill and experience areas as most relevant to the Company's current operations and strategic objectives. The table below summarises the collective skills and experience of the Board. This matrix is reviewed annually and updated to reflect the Company's evolving strategy and governance needs.

Skill / Experience Area	Relevance to the Company	Board Coverage				
Mining & Resources Industry	Core to advancing the Maronan Project and understanding exploration & development risks	High				
Exploration & Geology	Identifying and developing resource opportunities					
Project Development & Operations	Planning, permitting and developing mining projects	High				
Financial & Accounting	Oversight of financial reporting, capital management and compliance	High				
Corporate Governance & Compliance	Understanding ASX and Corporations Act requirements					
Capital Markets & Investor Relations	Equity raising, institutional engagement and shareholder relations					
Risk Management	Oversight of strategic, operational and regulatory risks	Moderate				
Health, Safety & Environment	Ensuring safe and environmentally responsible practices					
ESG / Sustainability	Increasing investor and regulatory focus on ESG performance					
Strategy & M&A	Identifying and executing growth opportunities, partnerships and transactions	Moderate				

## Legend:

- **High** = well represented across the Board
- Moderate = present but not widespread
- **Developing** = recognised as a future focus area

The Board considers that, collectively, it has the appropriate mix of skills and experience to discharge its responsibilities effectively. The Board will continue to review its skills matrix annually to ensure alignment with the Company's strategic objectives.